MINUTES OF THE FIVE HUNDRED AND EIGHTIETH MEETING
BOARD OF GOVERNORS
FANSHAWE COLLEGE

Meeting #580 – Zoom Thursday, 2020 11 26

Present:
Brad Duncan, Chair
Tammie Ashton
Paul Cocker
Tom Davis
Peter Devlin, President
Michael Geraghty
Thomas Hutchison-Hounsell
George Kerhoulas
Larry Lau
Michele Martin
Stephen McClatchie
Louise Poole
Dave Schwartz
Christine Spicer
Terry Zavitz

Regrets:
Connie Graham
Kapil Lakhotia

Resource Personnel:
Michele Beaudoin, Vice-President, Student Services
Gary Lima, Senior Vice-President, Academic
Jeff Low, Chief Human Resources Officer
Jenny Ruz, Vice-President, Finance and Administration
Jeff Wright, Vice-President, Corporate Strategy and Business Development
Cheryl McMurray, Executive Assistant, Office of the President
Lisa McIntyre, Recording Secretary

Guests
Donna Derer – Dean, Academic Quality & Strategic Integration
Greg Yantz – Director, Centre for Academic Excellence
Janice Lamoureux – Registrar
Leah Marshall – Sexual Violence Prevention Advisor
Bruce Smith – Executive Director, Business Development & Strategic Support
Gillian Sneddon – Executive Director, Advancement & Alumni
Anita Taylor – Manager, Strategic Enterprise Solutions
Bosco Yuan – Executive Director, Finance
The meeting began with a presentation on the Digital and e-Learning Strategy provided by:

- Susan Cluett – Dean, Faculty of Access, Language & Regional Campuses
- Tracy Gedies – Dean, Faculty Creative Industries
- Gary Lima – Senior Vice-President, Academic
- Stephen Patterson – Dean, Faculty of Science, Trades & Technology
- Mary Pierce – Dean, Faculty of Business, Info Technology & Part-time Studies

The comprehensiveness of the presentation was acknowledged by the Board and the presenters thanked.

A. OPENING PROCEDURES

1. Call to Order and Announcement of Quorum
   The Chair called the meeting to order and announced quorum at 4:35 p.m.

2. Chair’s Welcome
   The Chair welcomed everyone to the meeting and regrets were noted.

3. Disclosure of Conflicts of Interest
   There were no conflicts of interest declared.

4. Consent Matters
   The Chair confirmed that all business arising has been actioned or is on this agenda. Governors were asked if they wished to comment on or remove any items from the Consent Matters list. Hearing no comments, the following resolution was considered:

   THAT the Board approve the Consent Matters, including all applicable motions.

   a) Approval of Agenda
   b) Approval of Minutes – #579 (2020-09-24)
   c) Business Arising from Minutes
   d) Programming Approval(s)
      i. Food Processing – Operational Leadership
      ii. Mobile Applications Development
   e) Board Reports:
      i. Board Process Committee Report
      ii. Audit Committee Report
      iii. Capital Project Monitoring Task Force Report
      iv. Monitoring Reports Task Force Report
      v. CCPV Quarterly Report
      vi. Hot Zone Inc. Quarterly Report

   Adopted – Resolution #58001
B. PRESIDENT'S REPORT

The Chair called on Peter Devlin, President, who highlighted the following from the presentation provided with the meeting materials:

- There have been zero COVID cases as a result of College learning
- Ministry of Labour inspection and their positive comments
- Winter term planning
- Funds for Colleges in the Ontario Budget
- Federal, Provincial and Municipal relationship building
- Excellent review as a result of regular Ontario Quality Assurance virtual visit
- Equity, Diversity and Inclusion initiatives
- Military-Connected Campus
- Project update
- Projected deficit down to $15M
- Approved as a Designated Learning Institution to accept international students
- Canadian trends & opportunities
- Fundraising update

There was a discussion that included sharing on-line program delivery insights with others and international student enrollment.

The President’s report was accepted as presented.

C. BOARD REPORTS

1. Sexual Violence & Sexual Assault Report

The Chair called on Michele Beaudoin, VP Student Services, who summarized this first time Ministry mandated report that was included with the meeting materials. Leah Marshall, Sexual Violence Prevention Advisor, and Janice Lamoureux, Registrar, were introduced as the authors of the report. The process involved and those engaged were outlined.

Following discussion on the detail included in the report and the supportive nature of the reporting and investigative process developed, the following motion was provided for the Board’s consideration:

**THAT the Board of Governors approves the Sexual Violence & Sexual Assault Report as presented.**

*Adopted – Resolution #58002*

2. Risk Management Report

The Chair called on Jeff Wright, VP Corporate Strategy and Business Development, to summarize and take questions on the report provided with the meeting materials. He indicated this updated report is coming to the Board as a result of changes due to the pandemic. The process followed to review and gain input on the updated risks and their mitigation was outlined. There was a discussion regarding the report provided and the recommendation that a Risk
Management Task Force be struck to review policy D-18 Risk Management, including the Risk Attitude Statement.

**RECOMMENDATION:** THAT a Risk Management Task Force be formed in January 2021 to complete a review of the current policy including the Risk Attitude Statement.

The Risk Management Report and recommendation were accepted as presented.

3. **Fanshawe Global Corporation Presentation**
   The Chair called on Jeff Wright, VP Corporate Strategy and Business Development, who introduced Bruce Smith, Executive Director, Business Development and Strategic Support, to summarize and take questions on the report provided with the meeting materials. Global engagement and student recruitment were highlighted.

   Following a discussion regarding the work being done virtually and the long term view on international education the Fanshawe Global Corporation Report was accepted as presented.

D. **MONITORING REPORTS**

1. **CAC/CC & Program Monitoring Reports (Policies D-30.05 & D-36)**
   The Chair called on Gary Lima, SVP Academic, to summarize and take questions on the CAC/CC & Program Monitoring Reports (D-30.05 & D-36) that were provided with the meeting materials. It was noted that the College has launched 60 new programs over the last seven years and that the new Stage Gate process being developed will improve the strength of future programs.

   Following discussion regarding degrees and micro-credentials, the resolution below was provided for the Board’s consideration:

   **THAT the Board of Governors approves the College Programming Monitoring Reports (Policies D-30.05 and D-36) based on reasonable interpretation of the Board Policies and evidence demonstrating compliance with the policies, representing effective performance.**

   *Adopted – Resolution #58003*

2. **Inventory of Named College Properties (D-14 A)**
   The Chair called on Jeff Wright, VP Corporate Strategy and Business Development, who summarized the report provided with the meeting materials. He reported on a name change at the airport that is more reflective of the programs being offered.
The following motion was provided for the Board’s consideration:

THAT the Board approves the Naming Recognition Monitoring Report (Policy D-14) based on reasonable interpretations of Board policy and the evidence demonstrating compliance with policy, representing effective performance.

Adopted – Resolution #58004

E. CHAIR’S REPORT

Brad Duncan, Chair reported the following:

• Board members were asked to look for and complete the meeting survey that will be available following the meeting. The feedback is important and is reviewed and discussed at BPC meetings.

• New Board members were congratulated on completing Colleges Ontario’s Board of Governor’s Best Practices and Good Governance webinars earlier this month.

• Board members were thanked for supporting the recent recruitment process, which resulted in 25 expressions of interest.

• Michele Martin and the Chair attended FedDev’s $3M Innovation Village funding announcement November 13th.

• The Chair and Michele Martin plan on attending the College Employer Council Board of Directors AGM December 1st.

• The President was thanked for sharing employee communications with the Board.

The Chair's Report was accepted as presented.

There was a five minute break at 5:50 p.m.

Guests were excused.

Gillian Sneddon, ED, Advancement and Alumni, Bruce Smith, ED, Business Development and Strategic Support and Bosco Yuan, ED, Finance remained for the Property Matter(s).

F. COMMITTEE OF THE WHOLE IN-CAMERA

THAT the Board move into the Committee of the Whole at 5:59 p.m.

Adopted – Resolution #58005
G. REPORT OF THE COMMITTEE OF THE WHOLE IN-CAMERA

THAT the Committee of the Whole rise and report at 6:35 p.m.;
AND THAT the matters discussed proceed as presented.

Adopted – Resolution #58009

H. ADJOURNMENT

There being no further business, the resolution for adjournment was considered.

THAT the meeting be adjourned at 6:35 p.m.

Adopted – Resolution #58010

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Lisa McIntyre, Recording Secretary

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Brad Duncan, Chair