

MINUTES OF THE SIX HUNDRED AND TWENTY-FIVE MEETING  
BOARD OF GOVERNORS  
FANSHAWE COLLEGE

Meeting #625 – H1005

April 30, 2026

Present:

Sandy Jansen, Chair  
Ryan Aarts  
Tim Anderson  
Mamta Chail  
Todd Copeland  
Peter Devlin, President  
Courtney Ecker  
Laura Elliott  
Michael Geraghty  
Denise Luksys  
Larry MacKinnon  
Monica Olanski  
Dave Ross  
Ankit Sharma  
Karen Vecchio  
Terry Zavitz

Regrets:

Mihad Fahmy

Executive Leadership:

Tania Caza, Vice-President, Students, Employees and Culture  
Susan Cluett, Senior Vice-President, Academic  
Cheryl McMurray, Chief of Staff  
Candace Miller, Acting Vice-President, Innovation, Strategy and Enrolment  
Scott Porter, Acting Vice-President, Corporate Services and Infrastructure

Recording Secretary

Miriam Sanchez, Executive Assistant, Office of the President and Board of Governors

Additional Staff Resources joining throughout the meeting

Stephen Patterson, Dean, Faculty of Science, Trades, Technology and Design  
Gillian Sneddon, Executive Director, Advancement and Alumni  
Lindsay Thomson, Legal Counsel  
Danielle Villeneuve, Executive Director, Finance  
Guy Williams, Special Advisor, Indigenous Education and Development

Observer(s):

Pat Simone, Government Relations Officer  
Elaine Gamble, Director, Corporate Communications

The meeting began with a Finance Educational presentation led by Scott Porter, Acting Vice-President, Corporate Services and Infrastructure, and Danielle Villeneuve, Executive Director, Finance.

Following the presentation and discussion, the Chair thanked Scott Porter and Danielle Villeneuve for the presentation and indicated Danielle will remain to support the budget presentation.

#### A. OPENING PROCEDURES

1. Call to Order and Announcement of Quorum

The Chair called the meeting to order and announced quorum at 4:30 p.m.

2. Chair's Welcome

The Chair began by acknowledging and honouring the Anishnaabe, Haudenosaunee, and Lenape people of Southwestern Ontario as the traditional owners and custodians of the lands and waterways where Fanshawe College is located. Fanshawe celebrates the important contributions Indigenous people have and continue to make in Canadian society. The College respects and acknowledges our Indigenous students, staff, Elders, and visitors from many nations.

Regrets were noted and guests and staff resources were welcomed.

3. Disclosure of Conflicts of Interest

Denise Luksys declared a conflict of interest with an in camera item.

4. Consent Matters

The Chair confirmed that all business arising has been actioned or is on this agenda. Governors were asked if they wished to comment on or remove any items from the Consent Matters list. The Chair called on Peter Devlin. He drew attention to the sale of Cuddy Gardens in Strathroy, a property that was donated to the College. There is no involvement required from the government regarding its disposal. The Cuddy family and the Audit Committee are supportive.

Hearing no comments, the following resolution was considered:

**THAT the Board approve the Consent Matters, including all applicable motions.**

- a) Approval of Agenda
- b) Approval of Minutes – #624 (2026-03-26)
- c) Business Arising from Minutes
- d) Board Reports:
  - i. Board Process Committee Report
  - ii. Audit Committee Report
- e) Canada Revenue Agency (CRA) Authorization

***Adopted – Resolution #62501***

## B. BOARD REPORTS

### 1. Indigenous Education Council Report

The Chair called on Susan Cluett, Senior VP Academic, who introduced Guy Williams, Special Advisor, Indigenous Education and Development. He highlighted key statistics and the continued growth of the Indigenous student population. He spoke to the impact of this growth, noting that education is contributing to life changing opportunities for Indigenous learners. He emphasized the importance of a long-term commitment to Indigenous students.

Additional comments highlighted enrolment opportunities across programs increased participation from Indigenous communities. It was acknowledged that many learners must leave their home communities to come to Fanshawe College which presents both growth opportunities and challenges.

The Chair thanked Guy Williams for the report and indicated that he is free to leave.

### 2. Fanshawe College Advancement Report

The Chair called on Candace Miller, Acting VP, Innovation, Strategy and Enrolment, who introduced Gillian Sneddon, ED Advancement & Alumni to provide this report. Gillian expressed her appreciation and shared several highlights from the written report, including the strong support from Fanshawe donors and partners, noting that this continued support reflects well on the College's reputation. She also shared exciting news regarding potential collaboration with WSIB and acknowledged the important work being done across Fanshawe College.

The Chair thanked Gillian Sneddon for the report and indicated that she is free to leave.

### 3. Labour Market & Student Success Ad hoc Committee Report

The Chair called on Laura Elliott to provide the report. Laura said that the committee met three times and expressed appreciation for the contributions of the committee members.

The committee reviewed three existing ends policies through an inclusive and collaborative process. During committee discussion it was determined that there was an opportunity to consolidate them into a single policy to avoid duplication.

At the conclusion of the Board discussion, the following resolutions were provided for the Board's consideration:

**THAT Policy A-01: Core Principles, as attached to the Labour Market & Student Success Ad Hoc Committee Report, be adopted to replace Ends Policies A-05: Vision and Mission, A-35: Student Success and A-40: Meeting Labour Market Needs.**

**THAT the work of the Labour Market & Student Success Ad Hoc Committee has concluded and that the Committee be dissolved.**

***Adopted – Resolution #62502***

**C. STRATEGIC PLAN IMPLEMENTATION/BUDGET**

The Chair called on Dave Ross, Audit Committee Chair to introduce this item. He confirmed that the draft 2026-27 Budget was reviewed, discussed in detail and accepted as presented at the April Audit Committee meeting. He also confirmed the Financial Planning Monitoring Report and the Capital Planning Monitoring Report were reviewed and accepted as presented at the same meeting. He called on Candace Miller, Acting Vice-President, Innovation, Strategy & Enrolment who reinforced that the budget supports Fanshawe's Strategic Direction.

Danielle Villeneuve, Executive Director, Finance then presented on the Financial Planning Monitoring Report.

**1. Financial Planning Monitoring Report (Policy D-05))**

Danielle Villeneuve presented the Financial Forecasts over the next three years. The revenues include grants, recently announcement additional government funding and contract services. The report also factors in the impact of fewer international students. She highlighted that the deficit has improved since the last report to the Board and it is now \$11M.

The Chair thanked Danielle for her contribution to the presentation.

**2. Capital Planning Monitoring Report (D-12))**

The Chair called on Scott Porter, Acting Vice-President, Corporate Services and Infrastructure to present the Capital Planning Monitoring Report. He provided an executive summary of the report.

All resolutions relating to the Strategic Planning Implementation report were presented together.

The following resolutions are provided for the Board's consideration:

**THAT the Board of Governors approves the Financial Planning Monitoring Report (D-05) based on reasonable interpretations of Board Policy and evidence demonstrating compliance with policy, representing effective performance.**

**THAT the Board of Governors approves the 2026-27 Strategic Plan Implementation (Budget) as presented;**

**THAT the Board of Governors approves the Capital Planning Monitoring Report (D-12) based on reasonable interpretations of Board Policy and evidence demonstrating compliance with policy, representing effective performance.**

***Adopted – Resolution #62503***

#### D. CHAIR'S REPORTS

The Chair reported the following:

- Chair Sandy Jansen thanked Governors for completing the Annual Board Effectiveness Survey. The survey results were included with the Supplementary Folder materials and she highlighted sections from the report. Governors are encouraged to voice their opinions and ask questions during meetings or by asking the Chair and/or their Mentor before meetings, to get clarification on anything.
- The survey results from the last meeting were reviewed by BPC and are included in the Supplementary Folder. Please look for and complete the survey for this meeting that will be sent this evening.
- A reminder that the next Board meeting / recognition reception is Thursday, June 11<sup>th</sup>. The meeting is being held earlier in the month in order to meet Ministry timelines regarding the submission of the Audited Financial Statements.
- The annual Committee Signup Sheet will be circulated in the coming days. A sample can be found in the supplementary folder. We ask that each Governor rank the top committees they would like to serve on for the 2026-27 year and return to Miriam Sanchez. Also, please include your suggestions for generative / strategic discussion / tours and indicate if you are interested in being a mentor to one of our three in-coming governors.
- She congratulated Tim Anderson and Denise Luksys on being elected for a second three-year term as the Academic and Support Staff representatives respectively.
- She thanked Board members who volunteered to represent the Board at the June convocations.

The Chair's Report was accepted as presented.

#### E. ELECTION OF CORPORATE OFFICERS

The Chair summarized the process regarding the nomination and voting for Elected Officers as outlined in the Elected College Officers Policy B-25.05.

To avoid any perceived conflict of interest, the annual election process for all Elected Officers was convened by Cheryl McMurray, Chef of Staff.

There was a call for nominations for the position of Chair:

Larry McKinnon was nominated by Michael Geraghty and seconded by Laura Elliott.

There being no further nominations, the following motion was provided for the Board's consideration:

**THAT the nominations for Chair be closed.**

**Adopted – Resolution #62504**

Larry McKinnon expressed his interest in the position and looks forward to Chairing the Board next year. The following motion was provided for the Board's consideration:

**THAT the Board of Governors approve the acclamation of Larry McKinnon as Board Chair for a one-year term beginning September 1, 2026.**

**Adopted – Resolution #62505**

There was a call for nominations for the position of First Vice-Chair:  
Laura Elliott was nominated by Larry Mackinnon and seconded by Michael Geraghty.

There being no further nominations, the following motion was provided for the Board's consideration:

**THAT the nominations for First Vice-Chair be closed.**

**Adopted – Resolution #62506**

Laura Elliott is pleased to accept the nomination for First Vice-Chair and looking forward to working with the Board Process Committee in this role. The following motion was provided for the Board's consideration:

**THAT the Board of Governors approve the acclamation of Laura Elliott as First Vice-Chair for a one-year term beginning September 1, 2026.**

**Adopted – Resolution #62507**

There was a call for nominations for the position of Second Vice-Chair:  
David Ross was nominated by Laura Elliott and seconded by Larry MacKinnon.

There being no further nominations, the following motion was provided for the Board's consideration:

**THAT the nominations for Second Vice-Chair be closed.**

**Adopted – Resolution #62508**

David Ross thanked Governors for the opportunity to serve in this role and looks forward to contributing to the work of the Board Process Committee. The following motion was provided for the Board's consideration:

**THAT the Board of Governors approve the acclamation of David Ross as Second Vice-Chair for a one-year term beginning September 1, 2026.**

***Adopted – Resolution #62509***

Cheryl McMurray turned the meeting back over to the Chair.

F. COMMITTEE OF THE WHOLE IN CAMERA

**THAT the Board move into the Committee of the Whole at 6:55 p.m.**

***Adopted – Resolution #62510***

G. REPORT OF THE COMMITTEE OF THE WHOLE

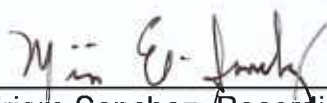
**THAT the Committee of the Whole rise and report at 7:30 pm.;  
AND THAT the matters discussed proceed as presented.**

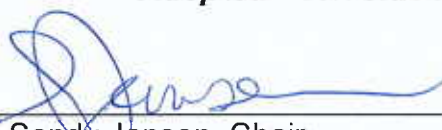
***Adopted – Resolution #62515***

H. ADJOURNMENT

There being no further business, the resolution for adjournment was considered.  
**THAT the meeting be adjourned at 7:30 p.m.**

***Adopted – Resolution #62516***

  
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Miriam Sanchez, Recording Secretary

  
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Sandy Jansen, Chair